

Understanding Private Tutoring Online Platforms: A Deep Dive into Online Education Marketplaces

Elias Benamar Hilal*

Department of Management, WHU – Otto Beisheim, Erkrather
Straße 224a, 40233 Düsseldorf, Germany.

*Corresponding Author: Elias Benamar Hilal, Department of
Management, WHU – Otto Beisheim, Erkrather Straße 224a, 40233
Düsseldorf, Germany.

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Summary

Understanding modern private tutoring is essential in the evolving landscape of education, where online tutoring marketplaces have become pivotal in connecting students and tutors worldwide. This paper examines the rise and impact of digital education platforms such as Superprof, Apprentus, and Toprofs, highlighting their business models, market dynamics, and innovation strategies within the global tutoring ecosystem.

The paper is presented as follows:

- Introduction to the context and relevance of online tutoring and education marketplaces.
- Global overview of the tutoring and education services market, including size, growth drivers, and key segments.
- Analysis of online tutoring marketplaces, their business models, and platform profiles through case studies.
- Supply-side examination focusing on tutors as key stakeholders, their scarcity, and influence on pricing and conditions.
- Demand-side analysis exploring student and parent behaviors, preferences, and decision-making factors.
- Competitive landscape and market forces, applying Porter's Five Forces to understand industry dynamics.
- Differentiation and innovation strategies among platforms, emphasizing AI, personalization, and user experience.
- Challenges and limitations facing online tutoring marketplaces, including quality control, regulation, and tutor job security.
- Alternative learning models and competitiveness from free educational resources and hybrid approaches.
- Strategic opportunities and future trends such as AI-driven personalization, mobile access, and expansion into new markets.
- Conclusion summarizing key insights, strategic implications, policy considerations, and recommendations for future research.
- References compiling academic articles, market reports, and platform data.

Abstract

The global rise of online education has significantly transformed the private tutoring industry, giving way to a new wave of digital marketplaces. These platforms connect students and tutors across borders, offering flexible, personalized learning experiences. This study explores the current landscape of online tutoring marketplaces by analyzing market size, growth trends, and platform business models. It examines the power dynamics between tutors, platform providers, and learners, highlighting how the scarcity of qualified educators, increasing demand for personalized instruction, and the proliferation of technological tools are reshaping value creation in this sector. Through a strategic analysis using Porter's Five Forces framework, the publication reveals the competitive pressures and innovation imperatives that define this fast-evolving ecosystem. Additionally, it addresses challenges such as quality assurance, platform dependence, and competition from free educational resources. The findings offer insights into the economic and structural foundations of modern tutoring marketplaces and provide recommendations for stakeholders aiming to navigate or disrupt this growing sector.

Keywords: Online Tutoring Platforms, Education Marketplaces, Private Tutoring Services, Digital Learning Ecosystem, Tutor Student Matching Algorithms, Global Education Technology (EdTech), Peer to Peer Learning Models, Personalized Education Demand, Platform-Based Business Models, Tutoring Industry Trends

1. Introduction

In recent years, private tutoring has undergone a significant transformation, driven largely by the rapid growth of online education marketplaces. These platforms have redefined how students access personalized learning support,

breaking down geographical barriers and offering greater flexibility compared to traditional tutoring methods [1]. The increasing penetration of digital technologies, coupled with evolving educational demands and the emergence of Artificial Intelligence, has fueled the rise of platforms such

as Apprentus, Toprofs, Superprof, or Preply, which connect tutors and learners across diverse subjects and skill levels. The relevance of online tutoring marketplaces has only intensified in the wake of the COVID-19 pandemic, which accelerated the shift toward remote learning and exposed existing gaps in formal education systems worldwide. This evolving landscape raises important questions about the business models that sustain these platforms, the dynamics between tutors and learners, and the competitive forces shaping the market. Understanding these elements is crucial for educators, policymakers, investors, and platform developers aiming to navigate and influence the future of education. This paper seeks to provide a comprehensive examination of modern private tutoring within online marketplaces. By conducting comparative reviews and secondary data analysis, it explores global market trends, platform strategies, stakeholder behaviors, and emerging innovations. The primary research objectives include identifying the factors driving growth, analyzing the competitive environment, and outlining challenges and opportunities for sustainable development in this sector.

1.1. Context and Relevance of Online Tutoring in Modern Education

The educational landscape has undergone a significant transformation over the past decade, marked by increasing digitalization, a shift toward personalized learning, and a growing demand for accessible academic support. Within this context, online private tutoring has emerged as a vital complement to formal education, particularly in addressing the diverse learning needs of students who require flexibility in time, pace, and location. This transformation has been accelerated by external factors, most notably the COVID-19 pandemic, which forced educational institutions worldwide to adopt remote learning strategies [2]. The sudden transition exposed gaps in student engagement, knowledge retention, and instructional consistency, thereby highlighting the limitations of conventional teaching models. As a result, students and parents turned in large numbers to online tutoring as a solution for academic reinforcement, exam preparation, language learning, and skill development. Moreover, the global expansion of internet access, smartphone adoption, and digital payment systems has created a fertile environment for online tutoring to thrive. Beyond academic achievement, many learners now seek tutors for broader educational goals, including professional upskilling and lifelong learning. This growing demand for high-quality, on-demand instruction underscores the increasing relevance of online tutoring in modern education systems worldwide.

1.2. Rise of Education Marketplaces (e.g., Superprof, Apprentus, Toprofs)

In response to these evolving needs, online education marketplaces have gained momentum as dynamic platforms that facilitate direct interactions between tutors and students. These marketplaces operate similarly to gig-economy models, where independent tutors can advertise their services, set prices, and engage with learners without the need for a centralized institutional framework. Leading

platforms in this domain include Superprof, which leverages a peer-to-peer model allowing tutors and students to connect directly across a wide range of disciplines; Apprentus, which targets academic and extracurricular instruction with a focus on quality assurance and customer satisfaction; and Toprofs, which emphasizes tutor vetting and subject expertise as a key value proposition [3]. These platforms vary in their business models, ranging from commission-based systems and subscription models to freemium or pay-per-session offerings, but they share a common objective: to democratize access to educational services and to provide both learners and instructors with a flexible, tech-enabled ecosystem. The result is a growing digital marketplace where choice, transparency, and user experience play central roles in shaping educational interactions.

1.3. Research Questions and Objectives

This paper seeks to explore and analyze the structure, stakeholders, challenges, and innovations of online tutoring marketplaces through the following research questions:

- What is the key business and operational models underpinning leading online tutoring platforms?
- How do these marketplaces impact the dynamics between tutors and learners in terms of power, flexibility, and expectations?
- What competitive forces influence the growth and sustainability of these platforms in an increasingly crowded market?
- How are technologies such as artificial intelligence, learning analytics, and automation being used to create differentiation and enhance learning outcomes?

The objectives of this study are to:

- Provide a comparative analysis of major online tutoring platforms.
- Examine the supply and demand dynamics within these marketplaces.
- Assess the market forces and innovation strategies shaping the sector.
- Identify key challenges and strategic opportunities for future development.

By addressing these questions, the study aims to contribute to a more nuanced understanding of the digital transformation of private tutoring and to offer practical insights for educators, platform developers, policymakers, and investors [4].

2. Methodological Approach (Secondary Data Analysis, Comparative Review)

This research adopts a qualitative, exploratory methodology based on secondary data analysis and a comparative platform review. Data sources include:

- Academic literature on educational technology, online tutoring, and digital marketplaces.
- Industry reports from research firms such as HolonIQ, Statista, and EdTech Europe.
- Publicly available information from platform websites, white papers, and press releases.
- User reviews, pricing structures, and policy documents

from selected tutoring platforms.

The analysis follows a comparative case study approach, focusing on a selection of prominent tutoring marketplaces, Superprof, Apprentus, and Toprofs, to highlight differences in business models, technological features, user engagement strategies, and tutor-student dynamics. The Porter's Five Forces framework is applied in later sections to assess the competitive landscape, while key findings are synthesized to offer recommendations for strategic development and future research [5].

2.1. Global Overview of the Tutoring & Education Services Market,

The private tutoring and education services sector has evolved into a multi-billion-dollar global industry, with rapid digitization and shifting learning priorities driving unprecedented growth. Once a fragmented, offline market rooted in local interactions, it is now increasingly organized around scalable, platform-based ecosystems offering personalized instruction across geographic and cultural boundaries [5]. This chapter provides a broad overview of the market's current landscape, highlighting size and growth trends, key demand drivers, segmentation, and regional patterns. These insights establish a foundation for understanding how online tutoring platforms operate and respond to larger market forces.

2.2. Market Size, Trends, and Projections

The global tutoring market was valued at approximately USD 123 billion in 2023, with strong forecasts indicating a rise to over USD 200 billion by 2030 (HolonIQ, 2024). This expansion is largely fueled by digital learning adoption, increased educational spending, and widespread access to online resources. A significant portion of this growth is concentrated in the online tutoring segment, which is expected to grow at a CAGR of over 15% throughout the decade. Regional disparities exist in terms of market maturity. The Asia-Pacific region leads in both market volume and cultural integration of tutoring, while North America and Europe experience steady growth supported by digital infrastructure and institutional partnerships. In contrast, emerging markets are just beginning to unlock their potential, offering platforms new user bases and investment opportunities. Meanwhile, hybrid learning models, mobile-first access, and real-time personalization are reshaping how tutoring is packaged and consumed across all regions.

2.3. Growth Drivers

Several macro and micro factors are accelerating the expansion of tutoring services globally:

- **COVID-19 Pandemic:** School closures and inconsistent access to in-person education pushed millions of students toward alternative forms of instruction. Online tutoring filled urgent educational gaps, laying the groundwork for lasting demand even after schools reopened.
- **Digital Infrastructure and Access:** Affordable mobile devices, high-speed internet, and user-friendly platforms have made online tutoring accessible to a much broader audience. Payment gateways, cloud storage, and video

technology have further removed logistical barriers.

- **Academic Gaps and Pressure:** Many students face skill deficiencies in core areas such as mathematics, reading, and writing. These challenges are compounded by competitive academic environments and standardized testing requirements, increasing the reliance on private support.
- **Evolving Learner Expectations:** Modern students and families value flexibility, personalization, and self-paced learning, which tutoring platforms are uniquely equipped to offer. Convenience, real-time availability, and tutor diversity are central to their appeal.

2.4. Key Market Segments

The tutoring and education services market can be broken into several overlapping segments that reflect both learners need and platform specialization:

- **K-12 Tutoring:** Representing the largest market segment, K-12 tutoring focuses on school subjects and standardized exams. Demand is particularly strong among parents seeking to improve their child's academic outcomes or prepare for selective admissions.
- **Higher Education Support:** University students often turn to tutors for assistance in complex fields such as engineering, medicine, finance, and data science. Academic writing support and exam prep services are also widely used.
- **Language Learning:** Online tutoring platforms have seen explosive growth in language instruction, especially English, Spanish, and Mandarin. Adult learners, expatriates, and international students are major contributors to this demand.
- **Test Preparation:** High-stakes tests like the SAT, ACT, GRE, GMAT, IELTS, and TOEFL create a robust market for intensive tutoring programs, often commanding premium prices and specialized tutor training.
- **Professional Skills and Lifelong Learning:** Increasingly, working professionals seek tutors to develop soft and hard skills such as public speaking, coding, and leadership. This segment is growing rapidly in urban centers and corporate training markets.

2.5. Leading Regions and Investment Trends

While the tutoring market is global in scope, regional dynamics shape growth patterns and platform strategies:

- **Asia-Pacific** leads globally, driven by high educational pressure, government reforms, and tech-savvy users. China, Japan, South Korea, and India are key players, though recent policy changes in China have reshaped the regulatory landscape.
- **North America** is characterized by high spending per student and a thriving edtech startup ecosystem. U.S.-based platforms often emphasize AI integration, scalable content delivery, and test prep for college admissions.
- **Europe** focuses on quality control, teacher certification, and multilingual education. Countries like the UK and Germany are investing in digital education, while Southern and Eastern Europe are catching up in terms of infrastructure and adoption.
- **Africa and Latin America** represent emerging frontiers. Population growth, rising internet penetration, and youth unemployment create strong incentives for affordable,

mobile-friendly tutoring solutions.

From an investment standpoint, the sector remains highly attractive. In 2023 alone, global edtech investments surpassed USD 20 billion, with online tutoring platforms receiving significant venture capital backing [6]. Investors are particularly drawn to AI-driven tutoring, adaptive learning systems, and cross-border platforms capable of scaling quickly in underserved markets.

2.6. Online Tutoring Marketplaces: Business Models and Platform Profiles

As the demand for flexible, accessible education continues to grow, online tutoring marketplaces have positioned themselves at the forefront of the digital learning economy. These platforms serve as intermediaries between students seeking personalized instruction and independent tutors offering their expertise. By leveraging algorithms, digital infrastructure, and marketplace dynamics, they have disrupted the traditional tutoring model, removing institutional gatekeepers, expanding learner choice, and lowering the barrier to entry for instructors [7]. This chapter explores the core business models that underpin these platforms, highlights key players through targeted case studies, and analyzes how platform policies influence tutor autonomy, user trust, and profitability.

2.7. Case Studies of Leading Platforms

A variety of online tutoring marketplaces have emerged with distinct value propositions, technological features, and target audiences. Below are short profiles of some of the most influential platforms in the sector:

- **Superprof** operates as a peer-to-peer platform, allowing tutors to advertise their services directly to students without heavy platform interference. It charges a subscription fee to students in certain countries for unlimited access to tutor listings but does not get commissions from tutors. Its low barrier to entry attracts a broad range of educators, from certified professionals to skilled hobbyists.
- **Toprofs** operates across Europe, North America and North Africa. Toprofs emphasizes tutor vetting and verification, targeting students who prioritize professionalism and subject expertise. It employs a freemium model, offering basic visibility to tutors for free, the lowest commission cost in the market and innovative features like travel cost integration or escrow payment.
- **Preply** specializes in language tutoring, offering one-on-one lessons in over 50 languages. Unlike Superprof, Preply employs a commission-based model, taking a significant percentage of the tutor's earnings, especially during initial sessions. It stands out for its AI-driven tutor matching system, calendar integration, and structured language learning paths that cater to adult professionals and international students.
- **Wyzant** (U.S.-based) combines a curated tutor base with student-friendly features such as in-session messaging, recorded lessons, and payment protection. Wyzant monetizes through commissions and provides flexible pricing, though it has been criticized for platform fees that reduce tutor earnings.

- **Skooli** positions itself toward K-12 and higher education, focusing on real-time video learning and instant help. It operates a pay-per-minute pricing structure, emphasizing accessibility and on-demand support. It also requires teaching certification or advanced degrees, reinforcing a reputation for quality assurance.

- **Apprentus** operates across Europe and North America, offering both in-person and online tutoring. It relies on a commission-based system and provides a high degree of platform visibility. It supports a diverse range of subjects, including academic, musical, and artistic instruction.

These case studies reflect the variety of specialization and market positioning strategies among tutoring platforms, from subject-based focus to operational models based on flexibility, professional standards, or speed of delivery [8].

2.8. Revenue Models and Monetization Strategies

Online tutoring platforms typically follow one or more of the following revenue models:

- **Commission-Based Model:** The most common model, where the platform deducts a percentage from each tutoring session. This aligns platform revenue with tutor activity but may reduce tutor earnings over time (e.g., Preply, Wyzant, Skooli).
- **Subscription Model:** Platforms such as Superprof charge students a fixed monthly fee for access to tutor listings, creating a predictable revenue stream. Tutors, in this case, retain full earnings from each lesson.
- **Freemium Model:** Basic access is provided for free, while premium features such as search boosts, advertising, or analytics are monetized. Toprofs and Apprentus employ variations of this approach.
- **Pay-Per-Session or Pay-Per-Minute:** Some platforms charge students based on lesson duration (e.g., Skooli), offering flexibility but making it difficult for tutors to earn consistent income.

Each model comes with trade-offs between platform control and tutor independence. Subscription models often favor tutor autonomy, while commission-based systems offer more centralized control and oversight, sometimes including structured lesson plans or progress tracking [9].

2.9. Tutor Onboarding, Verification, and Rating Systems

To maintain trust and ensure quality, platforms have developed various systems for onboarding, verifying, and evaluating tutors. These mechanisms are essential for building credibility in an open marketplace model:

- **Onboarding Processes:** Vary significantly across platforms. Superprof and Preply allow relatively easy entry, often requiring just a profile, short bio, and optional introductory video. Skooli and Toprofs, on the other hand, require proof of certifications or academic degrees.
- **Verification and Credentialing:** Some platforms, such as Toprofs and Skooli, manually review documents and qualifications. Others rely on self-declared credentials supplemented by community reviews and student feedback.
- **Rating and Review Systems:** User-generated reviews and star ratings are essential in building tutor reputations. These

systems serve a dual purpose, guiding students in selecting tutors and motivating instructors to maintain high teaching standards. However, they can also create performance pressure and may not always reflect pedagogical quality.

In sum, the marketplace model balances standardization and openness, attempting to combine quality assurance with broad access. Platforms must navigate complex trade-offs between monetization, trust-building, and tutor empowerment to remain competitive in a fast-evolving sector.

2.10. Supply Side Analysis: Tutors as Key Stakeholders,

Tutors are the core value creators within online education marketplaces. While platforms provide infrastructure, visibility, and user management, it is the tutors who deliver the actual learning experience and determine the educational quality offered to students. As the demand for personalized instruction increases, so does the competition among platforms to attract and retain skilled tutors. However, the supply side of the market is marked by several challenges, including a shortage of highly qualified educators, increasing platform dependency, and varying levels of economic and professional leverage. This chapter analyzes the key dynamics affecting tutors' roles, bargaining power, and economic positioning in the online tutoring economy [10].

2.11. Shortage of Qualified Tutors and Their Bargaining Power

One of the most pressing challenges in the supply side of online tutoring is the shortage of highly qualified tutors, especially in specialized or high-demand areas such as STEM subjects, academic writing, standardized test preparation, and advanced language instruction. While many platforms allow anyone with subject knowledge to register as a tutor, the pool of experienced, credentialed educators remains limited and highly sought after. This scarcity gives skilled tutors increased bargaining power, particularly on platforms where they can set their own prices, choose their availability, and decline students who do not match their criteria. In more competitive marketplaces, such tutors can maintain premium rates and attract repeat students based on reputation alone [11]. However, not all platforms support such autonomy equally, and less experienced tutors often find themselves in a crowded environment, struggling to gain visibility and stable income.

2.12. Fee Dynamics and the Scarcity Premium

Fee structures on online tutoring platforms are heavily influenced by the availability of high-skill educators. When the supply of qualified tutors is limited, platforms often see a rise in average hourly rates, particularly for subjects requiring niche expertise or certification (e.g., SAT/GRE prep, advanced calculus, academic English). Top tutors with strong academic credentials or years of teaching experience can command rates of \$50–100+ per hour, especially on platforms like Wyzant or Preply. Conversely, in more saturated subject areas or regions with a surplus of entry-level tutors, hourly rates can fall below \$15. These disparities reflect the market-driven nature of pricing, where tutor

scarcity directly affects earning potential. Moreover, platform commission models often impact fee dynamics [12]. For example, on Preply, a high-performing tutor might lose up to 18% of their earnings to platform fees, unless they teach a large volume of hours. This affects not only income but also pricing strategy, pushing some tutors to either inflate fees or migrate to platforms with lower commission rates.

2.13. Tutor Leverage: Conditions, Flexibility, and Platform Dependence

One of the main attractions of online tutoring for educators is the flexibility it offers. Tutors can often set their own schedules, choose the number of hours they work, and teach from anywhere in the world. This gig-like flexibility is especially appealing to part-time professionals, university students, or teachers supplementing their income. However, platform dependence introduces certain limitations. Many tutors rely on a single platform for their primary income, making them vulnerable to changes in algorithms, commission policies, and user review systems [13]. For instance, a drop-in star rating or an update to a platform's visibility algorithm can significantly reduce tutor bookings. The ability to negotiate working conditions is also mixed. On open platforms like Superprof, tutors have greater autonomy, but they must also handle their own marketing, payment collection, and scheduling. In contrast, structured platforms like Skooli offer built-in systems for these tasks but often require adherence to fixed pricing and lesson formats.

2.14. The Role of Certifications and Professional Credentials

Certifications and formal teaching credentials play a complex role in the online tutoring marketplace. While not always mandatory, they are increasingly seen as valuable differentiators, especially in competitive categories. Tutors with teaching degrees, TESOL/TEFL certifications, or affiliations with professional associations (e.g., National Tutoring Association, International TEFL Academy) often receive higher visibility, more bookings, and greater student trust. Some platforms, such as Skooli and Toprofs, require proof of certification as part of their onboarding process, reinforcing their positioning as premium or academically rigorous marketplaces. Others, like Superprof or Preply, allow non-certified tutors to join but give special prominence to those who can demonstrate qualifications and verified experience [14]. In short, credentials act as signals of quality in a market that is otherwise difficult to regulate. As student expectations rise and platforms compete on trust and results, verified expertise is becoming a key asset in shaping tutor success and market influence.

2.15. Demand Side Analysis: Student and Parent Behavior

The demand side of online tutoring marketplaces is shaped by increasingly sophisticated and digitally fluent consumers, students, parents, and adult learners, who approach education with high expectations for quality, flexibility, and personalization. Unlike traditional private tutoring, where access was limited by location and reputation, today's users benefit from increased transparency and choice, with the ability to browse profiles, read reviews, compare pricing, and

select tutors who align with their goals. This empowerment has shifted market dynamics significantly, giving buyers greater leverage and reshaping how platforms design their services. This chapter explores the behavior, expectations, and decision-making patterns of learners and parents who use digital tutoring platforms.

2.16. Buyer Power and Platform Switching

Online tutoring platforms operate in a highly competitive and transparent environment, which gives consumers considerable buyer power [15]. Students and parents can browse hundreds or even thousands of tutor profiles, compare hourly rates, view qualifications, and read verified reviews before committing. In many cases, users can switch tutors or platforms with minimal friction, often within a single day or session. This ease of comparison and substitution forces platforms and tutors alike to continuously optimize their offerings, maintain high ratings, and respond to feedback. Unlike traditional tutoring relationships, where loyalty may have been built over time through in-person rapport, digital platforms emphasize immediate credibility, responsiveness, and visibility. Trial lessons and satisfaction guarantees are now common features to reduce perceived risk and retain users. However, this power dynamic is also fragmented by user type. Experienced adult learners may be more decisive and goal-oriented, while parents acting on behalf of younger children may prioritize other factors such as safety, trust, or tutor demeanor.

2.17. Parental Role in Decision Making

In the K–12 tutoring segment, parents are often the primary decision-makers and financiers of tutoring services. Their role extends beyond selection to monitoring progress, communicating with tutors, and shaping learning priorities. Parents tend to value tutor professionalism, reliability, and clear reporting of academic improvement, which is why platforms often include tools such as lesson summaries, progress dashboards, and parental messaging features. Cultural context also influences parental involvement [16]. In regions like East Asia or the Middle East, there is often greater parental control and academic pressure, whereas in North America and parts of Europe, students may have more input in choosing their tutors. Regardless of location, platforms that support parent-tutor collaboration and offer transparent performance tracking are generally more successful in retaining families over time.

2.18. Demand for Personalization, Soft Skills, and Flexibility

Modern learners no longer seek tutoring only for academic excellence. There is a growing demand for personalized instruction that adapts to learning pace, style, and emotional needs. Students now look for tutors who can build confidence, improve communication skills, and help them develop 21st-century competencies such as critical thinking and digital literacy. In addition, users highly value flexibility in scheduling and format, whether it's short 30-minute sessions, evening availability, or mobile-friendly interfaces for learning on the go. Platforms that offer asynchronous communication, customizable lesson plans, and cross-time-

zone matching are especially appealing to busy learners and working professionals. This increasing emphasis on holistic learning outcomes and convenience is transforming how tutoring services are designed and marketed, pushing platforms to adopt more flexible booking systems, adaptive learning tools, and diverse instructional styles.

2.19. Expectations Shaped by Reviews, UX, and Platform Support

In a marketplace built on digital interactions, user experience (UX) and social proof play pivotal roles in shaping demand. Customer reviews and tutor ratings serve as key trust signals, often outweighing formal qualifications. A tutor with excellent soft skills and positive student feedback is more likely to attract bookings than one with higher credentials but weaker interpersonal engagement. Moreover, platform design and technical support services influence user retention and satisfaction [17]. Seamless navigation, mobile optimization, quick access to help, and secure payment systems all contribute to perceived platform quality. Students and parents expect the same level of ease and responsiveness they experience in consumer apps like Airbnb or Uber. In conclusion, demand-side behavior is increasingly shaped by transparency, user control, and experience-driven expectations. Platforms that prioritize intuitive UX, reliable support, and personalized services are better positioned to attract and retain today's digitally empowered learners.

2.20. Competitive Landscape and Market Forces

The online tutoring industry is characterized by rapid innovation, low entry barriers, and a growing number of competitors vying for attention in a highly fragmented market. While demand continues to rise globally, platforms must contend with increasing competition, price sensitivity, and evolving user expectations. To better understand the competitive dynamics shaping the sector, this chapter applies Porter's Five Forces framework, analyzing the bargaining power of key stakeholders, the threat of alternatives, and the intensity of competition. The findings offer a strategic lens through which to assess the sustainability and differentiation of online education marketplaces.

2.21. Supplier Power (Tutors)

Tutors, as the primary service providers, hold varying degrees of supplier power depending on platform design, tutor credentials, and subject specialization. Highly skilled tutors in in-demand areas (e.g., test prep, coding, academic writing) can exercise significant leverage by setting premium rates, selecting ideal students, and choosing between multiple platforms. However, tutor power is often constrained by platform dependency, especially where strict commission models, rating systems, or algorithm-based visibility determine success. New or lower-rated tutors may struggle for exposure, limiting their bargaining power. Platforms that offer greater autonomy, such as allowing tutors to set their own prices and promote themselves, tend to attract and retain more experienced educators [18]. In essence, supplier power is high among top-tier tutors but low for the majority, especially those without verified credentials or strong digital marketing skills.

2.22. Buyer Power (Students and Parents)

On the demand side, buyer power is relatively high, driven by low switching costs and access to transparent information. Students and parents can easily browse tutor profiles, compare pricing, assess reviews, and move between platforms with minimal friction. Many platforms even offer free trial lessons or satisfaction guarantees, further reducing user commitment and increasing buyer leverage. These dynamic places pressure on tutors to maintain competitive rates, optimize their profiles, and continuously receive positive feedback. Platforms also feel the impact, as they must invest heavily in user retention strategies, such as personalized recommendations, loyalty programs, or gamified features. As platforms compete for the same pool of digitally literate users, customer experience, pricing transparency, and service flexibility become central to retaining buyer trust and loyalty.

2.23. Threat of Substitutes

The threat of substitutes in the online tutoring market is moderate to high, given the variety of free or alternative learning resources available. Students can turn to free platforms like Khan Academy, YouTube tutorials, MOOCs (Massive Open Online Courses), or AI-based study tools for self-paced learning. Additionally, peer tutoring and school-based support programs offer structured alternatives without additional cost. While these substitutes may not always offer the same degree of personalization or real-time feedback, they appeal to cost-conscious learners or those seeking supplemental help rather than consistent one-on-one instruction [19]. To counter this threat, successful tutoring platforms differentiate themselves by offering live interaction, verified tutor quality, targeted feedback, and adaptability, features that generic content platforms cannot replicate effectively.

2.24. Threat of New Entrants

The barriers to entry in online tutoring are relatively low, especially from a technical standpoint. With the availability of open-source tools, off-the-shelf learning management systems (LMS), and cloud-based infrastructure, new entrants can launch basic platforms quickly and at low cost. However, scaling a tutoring marketplace requires more than just infrastructure. It involves building a large, trusted user base, managing complex tutor-student dynamics, ensuring content quality, and maintaining platform security [20]. Additionally, customer acquisition in this space is expensive, often requiring substantial marketing investment and SEO optimization. While the threat of new entrants is real, only a small percentage succeed in gaining traction due to the high costs associated with trust-building, user retention, and tutor recruitment.

2.25. Industry Rivalry

The level of rivalry among existing platforms is intense, with many players offering similar services, overlapping subject coverage, and comparable pricing models. From global platforms like Preply, Toprofs, Wyzant, and Superprof to regional competitors such as Toprofs or Apprentus, the market is saturated with choices for both learners

and tutors. This rivalry is compounded by limited product differentiation, meaning that platforms must compete on soft elements such as user interface, customer service, tutor quality, and branding. Pricing wars, aggressive marketing tactics, and loyalty programs are common tools used to increase market share. The high intensity of competition drives platforms to innovate rapidly, often adopting AI-driven recommendations, gamified experiences, and analytics-based learning tools to stand out.

2.26. The Role of Brand Recognition and Platform Trust

In a crowded marketplace, brand reputation and trustworthiness are powerful assets. Platforms that can demonstrate consistent tutor quality, secure payment systems, transparent policies, and responsive customer support are more likely to build loyalty and command premium positioning.

Trust is especially crucial for parents of minors and professional learners, who may be more cautious about engaging with unfamiliar platforms. Verified tutor credentials, real-time support, and satisfaction guarantees help reduce perceived risks. Market leaders also benefit from network effects: the more users a platform attracts, the more tutors it can host, which in turn attracts more learners. These feedback loops create barriers for smaller or newer platforms and reinforce the market dominance of established players.

2.27. Marketing and Visibility as Key Differentiators

Given the commoditized nature of tutoring services, platform visibility and marketing are critical for growth. Platforms invest heavily in SEO, paid search, social media advertising, and influencer partnerships to capture user attention [21]. High rankings on Google for keywords like “online math tutor” or “IELTS tutor online” can significantly boost bookings and revenue. Moreover, platforms that help tutors optimize their own profiles, through video intros, reviews, and profile rankings, gain a competitive edge by fostering better user engagement and conversion rates. Marketing is no longer just about promoting the platform but also about enabling tutors to become micro-brands within the ecosystem.

2.28. Differentiation and Innovation Among Platforms

In today’s saturated online tutoring market, platforms must go beyond simply connecting tutors and students, they must create a distinctive, engaging, and effective learning environment. With increasing pressure to retain users and scale sustainably, leading platforms differentiate themselves through intelligent technology, seamless user experiences, data-driven personalization, and tutor empowerment. This chapter explores how platforms such as particularly Toprofs, Superprof, and Preply, are pushing the boundaries of online education through smart innovation and continuous improvement.

2.29. Matching Algorithms and AI-Driven Personalization

Modern platforms leverage AI-driven matching algorithms to enhance the tutor-student pairing process. These systems assess user preferences, subject expertise, availability, language, and teaching style to recommend optimal

matches. Platforms like Preply have invested heavily in adaptive filtering and machine learning to improve tutor discovery and engagement rates. Toprofs distinguishes itself in this area by integrating AI travel costs and pedagogical compatibility model, ensuring that not only content expertise but also teaching methodology aligns with student learning preferences. This increases satisfaction and retention, particularly for students seeking long-term tutoring relationships.

2.30. Tutor Ranking, Profile Optimization, and Learning Analytics

A key area of differentiation is how platforms rank tutors and present them to potential learners. Most platforms use a combination of session completion rate, reviews, responsiveness, and credentials to determine visibility. Tutors are encouraged to optimize profiles with video intros, professional bios, and teaching certifications, which serve both as marketing tools and trust builders. Toprofs excels in its transparent and merit-based ranking system, which factors in not only tutor ratings but also continuous student feedback and engagement metrics. Unlike some competitors, Toprofs also incorporates interactive learning analytics that benefit both parties: tutors gain insight into student progress, while learners receive visual reports of their development over time [22]. This analytical layer enhances accountability and creates a more structured tutoring experience. Furthermore, Toprofs' emphasis on verified educator credentials and ongoing tutor performance reviews adds an extra layer of quality assurance that many generalized marketplaces lack. This focus on consistent tutor development helps Toprofs maintain higher teaching standards and stronger tutor-student outcomes.

2.31. UX Design and Platform Gamification

The overall user experience (UX) has become a critical point of differentiation. A platform's design, ease of navigation, booking flow, and lesson scheduling impact not just first impressions but long-term usability. Many platforms now incorporate gamified elements such as progress badges, goal tracking, streak rewards, and visual dashboards to keep learners engaged. Toprofs offers a clean, intuitive interface that minimizes friction in the booking and communication process. The platform's streamlined dashboard supports both tutors and students with real-time notifications, clear scheduling views, and integrated messaging [24]. Though subtler in its gamification approach, Toprofs incorporates motivational features such as milestone tracking and completion badges, particularly valuable for younger learners and K-12 students.

2.32. Continuous Innovation and Tech Integrations

Staying ahead in this sector requires continuous innovation. Leading platforms invest in tools such as automated scheduling assistants, AI tutors, real-time whiteboards, screen sharing, and chatbots to elevate the tutoring experience. Toprofs has steadily built a strong suite of integrated tools, including live classroom features, secure payment systems, downloadable feedback reports, and cross-device compatibility. Its ongoing roadmap includes

expanding its AI capabilities to support adaptive content suggestions and auto-generated tutor insights, enhancing both personalization and pedagogical precision. Moreover, the platform's hybrid approach, blending synchronous sessions with structured asynchronous materials, offers a versatile learning model that appeals to busy professionals and school-aged learners alike. In summary, Toprofs stands out for its strong commitment to quality, data-driven personalization, and transparent tutor development, while maintaining a user-centric design philosophy. In a market where many platforms rely on volume, Toprofs focuses on learning and trust, positioning itself as a premium, innovation-driven player in the online tutoring ecosystem.

2.33. Challenges and Limitations of Online Tutoring Marketplaces,

Despite their growing popularity and global reach, online tutoring marketplaces face a range of structural, technical, and ethical challenges that constrain their scalability and long-term sustainability. While these platforms offer flexible access and democratized learning opportunities, they also operate within complex digital ecosystems marked by fragile infrastructure, regulatory ambiguity, and high service variability [25]. Tutors, students, and platform operators alike must navigate issues that affect trust, income stability, service quality, and operational continuity. This chapter outlines the most pressing limitations facing the online tutoring sector and their implications for future growth.

2.34. Reliance on Tech Infrastructure and Platform Outages

Online tutoring marketplaces are heavily dependent on stable and secure digital infrastructure. Video conferencing systems, payment gateways, real-time messaging, and learning management tools all require uninterrupted performance. Technical outages, cyberattacks, or software bugs can immediately disrupt lessons, damage reputations, and result in lost income or learning time.

These risks are magnified in regions with unstable internet connectivity or power reliability, making equitable global access more difficult. Moreover, smaller platforms with limited engineering teams often struggle to maintain robust cybersecurity protocols, exposing users to potential privacy breaches or data loss.

2.35. Quality Control and Accountability

One of the most persistent issues in online tutoring marketplaces is ensuring consistent quality of instruction. With thousands of tutors operating independently, platforms face major challenges in monitoring teaching effectiveness, managing disputes, and maintaining standards. While ratings and reviews offer some transparency, they are not always reliable indicators of educational quality or student progress. Tutoring Platforms have addressed this challenge by implementing ongoing tutor assessments and structured feedback loops, but many competitors still operate with minimal oversight. The lack of centralized quality assurance mechanisms raises concerns around pedagogical integrity and student safety, especially in sessions involving minors.

2.36. Regulatory Gaps Across Countries

The global nature of online tutoring exposes platforms to a fragmented and inconsistent regulatory environment. Labor laws, tax policies, data protection rules (such as GDPR), and educational licensing vary dramatically across countries. Many platforms operate in a legal gray zone, where tutors are classified as independent contractors, limiting their protections and making compliance difficult. This lack of regulation also affects consumer rights. In some jurisdictions, there are no formal mechanisms to resolve disputes, demand refunds, or report unethical behavior. As the sector matures, national and international bodies may introduce new standards, but for now, the absence of harmonized rules remains a significant operational and legal challenge.

2.37. Platform Commission Controversies

Finally, most online tutoring platforms operate on commission-based revenue models, charging fees up to 30% or more on each session. This can significantly erode tutor earnings, especially for new or low-cost tutors. The lack of transparency in how these commissions are calculated, and whether they fund meaningful services (e.g., advertising, support, software), has been the subject of criticism. Tutors have little bargaining power in this model, especially on large platforms where visibility depends on compliance with platform rules and algorithms [26]. While some platforms offer subscription alternatives or reduced fees for loyal tutors, concerns over excessive commission rates and inequitable profit-sharing continue to shape tutor-platform tensions.

2.38. Alternative Learning Models and Competitive Threats,

While online tutoring marketplaces continue to grow, they face increasing competition from a variety of alternative learning models that offer accessible, scalable, and often free educational solutions. These alternatives present both direct and indirect threats, reshaping learner expectations and diverting demand from paid, one-on-one tutoring services. As the broader digital education landscape evolves, platforms must understand these emerging models and strategically differentiate themselves to remain relevant.

2.39. Free Educational Platforms and MOOCs

A major competitive threat to tutoring marketplaces comes from free or low-cost educational platforms such as Khan Academy, Coursera, and edX. These platforms offer high-quality instructional videos, structured curricula, and interactive exercises covering a broad spectrum of subjects. Massive Open Online Courses (MOOCs) provide certified learning on a scale, attracting self-motivated learners who seek affordability and flexibility over personalized attention. These models benefit from partnerships with top universities and institutions, enhancing their credibility and global appeal [27]. For many learners, particularly in developing regions, MOOCs represent a viable alternative to private tutoring due to their cost-effectiveness and easy access.

2.40. Self-Paced and Peer-Learning Tools

The rise of self-paced learning tools, such as Duolingo, Quizlet, or Skillshare, provides learners with autonomy and modularity. These platforms promote skill acquisition through bite-sized content, gamification, and progress tracking, appealing to busy professionals and younger audiences. In parallel, peer-to-peer tutoring and study groups, often facilitated by forums like Reddit, Discord communities, or university-led initiatives, offer low-cost or free support through collaborative learning. These models harness social capital and shared experiences rather than professional instruction, reducing reliance on formal tutoring services.

2.41. Hybrid Support from Formal Institutions

Schools, universities, and educational institutions are increasingly developing hybrid learning models, combining traditional instruction with digital platforms, internal tutoring, or AI-based support. Some schools offer in-house online tutoring or partner with edtech providers, reducing the need for external marketplaces. These formal structures often include access to licensed educators and curriculum-aligned content, giving them an advantage in terms of academic credibility, consistency, and cost coverage, especially when subsidized by public funds. The landscape of online learning is expanding beyond marketplaces, with MOOCs, self-guided tools, and institutional hybrids offering compelling, cost-effective alternatives [28]. Tutoring platforms must innovate continuously and emphasize personalization, quality, and human connection to maintain a competitive edge in this dynamic ecosystem.

2.42. Strategic Opportunities and Future Trends,

As the global demand for flexible and personalized education continues to rise, online tutoring marketplaces are entering a phase of strategic reinvention and technological acceleration. With shifting learner expectations, increased competition, and rapid innovation, platforms must look beyond transactional models and reimagine tutoring as part of a holistic digital learning ecosystem. This chapter explores the most promising strategic opportunities and emerging trends that will define the future of the industry.

2.43. Personalization and Adaptive Learning via AI/ML

Artificial Intelligence (AI) and Machine Learning (ML) are reshaping how tutoring platforms deliver education. From intelligent recommendation engines to real-time content adaptation, AI enables platforms to tailor learning experiences to individual needs, preferences, and progress. Advanced platforms such as Toprofs are already experimenting with adaptive learning paths, where student interaction data informs the delivery of customized lesson plans, assignments, and feedback. AI-driven tools can also assist tutors by suggesting instructional strategies based on learner profiles or automating administrative tasks like note summaries and quiz generation. This level of personalization not only improves learning outcomes but also enhances student satisfaction and engagement, two critical factors in long-term platform success.

2.44. Mobile-First Platforms and Global Access

With smartphone penetration increasing rapidly in regions such as Africa, South Asia, and Latin America, there is a growing opportunity for mobile-first education platforms. Designing for low-bandwidth environments, integrating with popular payment systems (e.g., M-Pesa), and offering multilingual support can unlock massive user bases in underserved and emerging markets. A well-optimized mobile experience allows students to access tutoring services on-demand, anytime and anywhere, especially in areas where desktop access is limited. This trend not only expands global reach but also helps bridge educational inequality by offering scalable, affordable learning to remote populations.

2.45. Gamified and Immersive Learning (VR/AR Integration)

Gamification continues to gain traction as a method to boost learner motivation, retention, and satisfaction. Platforms are increasingly using rewards systems, goal tracking, leaderboards, and badges to keep users engaged and progressing [29]. Looking further ahead, the integration of Virtual Reality (VR) and Augmented Reality (AR) holds significant potential for immersive learning environments, especially in fields such as language learning, STEM, and vocational training. Tutors may soon conduct sessions in simulated real-world scenarios, allowing for experiential learning that transcends traditional video conferencing. Although still in its early adoption phase, this form of embodied, interactive tutoring could redefine what it means to "meet" in a digital classroom.

2.44. Expansion into Underserved Markets

A major growth frontier for online tutoring lies in the expansion into underserved and emerging markets, particularly across Africa, Latin America, Southeast Asia, and parts of the Middle East. These regions often face shortages of qualified teachers and limited educational infrastructure, making them prime targets for scalable, digital-first solutions. To succeed, platforms must localize their services, offering regionally relevant curricula, pricing models adjusted to local economies, and culturally sensitive content. Partnerships with NGOs, schools, and governments can enhance legitimacy and penetration. Toprofs, for example, is exploring regional onboarding pipelines for local tutors in expanding markets.

2.45. White-Label Platforms and API-Based Marketplaces

Beyond traditional B2C models, a new strategic opportunity lies in white-label tutoring platform solutions that allow educational institutions, corporations, or even governments to deploy their own branded tutoring systems using the infrastructure of existing providers. Similarly, API-based marketplaces can facilitate the integration of tutoring services into broader educational ecosystems (e.g., LMS platforms, HR upskilling portals, or EdTech apps). These models create B2B revenue streams while decentralizing platform dependency and promoting scalability. This modular, backend-driven future encourages collaboration, cross-platform compatibility, and rapid expansion, allowing tutoring marketplaces to embed themselves deeply into the

broader educational value chain.

3. Conclusion and Recommendations

This paper has explored the dynamic and rapidly evolving landscape of modern private tutoring through the lens of online education marketplaces. As global demand for flexible, accessible, and personalized education grows, platforms such as Superprof, Toprofs, Preply, and others have transformed the private tutoring sector. We observed that these platforms benefit from peer-to-peer structures, AI-driven personalization, diverse monetization models, and global scalability, yet also face challenges related to tutor supply, regulatory ambiguity, and growing competition from alternative learning models. The supply side is shaped by a limited pool of highly skilled tutors, whose bargaining power influences pricing, quality, and tutor-platform relationships. Meanwhile, the demand side is increasingly characterized by buyers with high expectations, preference for soft skills, and ease of switching between services. Porter's Five Forces analysis revealed intense rivalry, relatively high buyer and supplier power, and the ever-present threat of substitutes, from free educational resources to institutional hybrid learning models. Platforms are attempting to differentiate through UX enhancements, gamification, AI, and immersive technologies. However, structural challenges such as income instability for tutors, platform dependency, quality assurance, and infrastructure limitations remain persistent. Looking ahead, strategic opportunities abounded, especially in underserved markets, through mobile-first delivery, white-label partnerships, and deeper tech integration. As tutoring platforms evolve from simple matchmakers to full-service learning environments, they will increasingly shape the broader educational ecosystem [30].

3.1. Strategic Implications for Educators, Investors, and Platform Developers

For educators and tutors, the shift to online platforms presents both opportunity and risk. On the one hand, they gain access to broader markets, flexible work arrangements, and tech-enabled teaching tools. On the other, they face challenges such as fee competition, algorithmic visibility control, and income instability. Tutors must invest in continuous digital skill development, profile optimization, and niche specialization to remain competitive in an increasingly data-driven environment. Investors should recognize the structural shift in how education is consumed and delivered. The most promising platforms are those that prioritize scalability, data-driven decision-making, global localization strategies, and a high degree of platform trust and retention. Investing in infrastructure, AI capabilities, and regulatory compliance will be critical to ensure sustainable growth in a volatile and highly scrutinized sector. Platform developers and operators must move beyond transactional matchmaking and aim to create learning ecosystems. This includes offering integrated analytics, adaptive learning paths, tutor development programs, and seamless mobile experiences. Ensuring equitable treatment of tutors, transparent commission structures, and proactive moderation policies will also be essential for long-term reputation and user retention.

3.2. Policy Considerations

As online tutoring becomes a mainstream educational option, governments and educational institutions must address regulatory gaps, labor protections, and quality assurance standards. Currently, the sector operates in a fragmented policy environment, with major inconsistencies in data protection, credential verification, taxation, and employment classification.

Policymakers should consider:

- Establishing global standards for tutor qualifications and background checks, particularly for working with minors.
- Implementing fair labor practices, including clearer guidelines around gig work protections and platform responsibility.
- Encouraging public-private partnerships to extend tutoring access to underserved populations.
- Promoting digital infrastructure investments, especially in regions where educational access remains limited.

By treating tutoring platforms not as informal services but as part of the wider education system, policymakers can ensure that innovation aligns with public interest, inclusivity, and quality.

3.3. Suggestions for Future Research

This study lays the groundwork for further exploration into several emerging questions and research opportunities:

- **Comparative Effectiveness:** How does online tutoring performance compare to traditional tutoring across various age groups and learning goals?
- **Tutor Labor Dynamics:** What are the long-term career paths, earnings mobility, and well-being outcomes for freelance online tutors?
- **Platform Ethics and Algorithms:** How do recommendation engines impact visibility, bias, and equality of opportunity among tutors?
- **Cross-Cultural Adoption:** How do cultural, linguistic, and economic differences influence platform usage, success rates, and user expectations globally?
- **Hybrid Integration:** How are online tutoring services being embedded into formal education systems, and what models are most effective?

By addressing these gaps, researchers can contribute to a more informed, ethical, and scalable evolution of the private tutoring industry in the digital age.

The transformation of private tutoring into a global, tech-enabled marketplace is one of the most significant developments in modern education. As this paper has shown, the rise of online tutoring platforms has redefined not only how educational services are delivered, but also who can access them, when, and under what conditions. From local, informal arrangements to structured, algorithm-driven ecosystems, the tutoring industry has become a microcosm of digital innovation, economic disruption, and societal change. Platforms such as Toprofs, Superprof, Preply, and Wyzant are no longer just intermediaries; they are becoming architects of educational experiences. With tools for personalization, intelligent matching, gamification, and

data analytics, these platforms are positioning themselves as learning environments. The appeal lies in their flexibility, accessibility, and customization, qualities that resonate with learners, parents, and educators navigating increasingly complex academic and professional landscapes. However, these advantages also come with risks. The digitalization of tutoring introduces new challenges related to quality control, income inequality, regulatory ambiguity, and platform dependency. While some learners thrive in on-demand environments, others may struggle without structured support. Similarly, while top tutors can flourish financially and professionally, many others face job precarity and algorithm-driven exposure constraints. Without meaningful policy intervention and ethical platform governance, the benefits of this revolution risk being unevenly distributed.

As online tutoring becomes more deeply embedded into global education systems, it is essential to preserve the human element at the core of learning. Technology can facilitate, enhance, and scale instruction, but it cannot fully replace the relational, motivational, and emotional dimensions that define great teaching. The future success of online tutoring platforms will depend on how well they balance innovation with inclusion, automation with accountability, and scalability with sensitivity to local and individual needs. For educators, this moment presents an opportunity to reimagine their roles in hybrid and digital contexts. For platform developers, the focus must be on building trust, transparency, and value, not just volume. For investors, the long-term returns will come not only from user growth but from sustainability and ethical leadership. And for policymakers, the imperative is clear: support innovation while protecting the rights and interests of both learners and educators. In conclusion, online tutoring marketplaces are not simply responding to educational demand, they are helping to shape its future. As this sector continues to evolve, success will not be measured solely by profits or platform reach, but by the degree to which it contributes to a more equitable, accessible, and learner-centered world. The decisions we make now, at the intersection of pedagogy, technology, and policy, will determine whether that future is truly transformative for all.

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